


**COMFORTDELGRO CORPORATION LIMITED**

Company Registration Number : 200300002K

**Third Quarter 2016 Financial Statements Announcement**

The Board of Directors announces the unaudited results of the Group for the Third Quarter and 9 months to 30 September 2016.

**1 GROUP INCOME STATEMENT**

	<b>Group</b>					
	3rd Qtr 2016	3rd Qtr 2015	Incr / (Decr)	9 Months to 30 Sep 2016	9 Months to 30 Sep 2015	Incr / (Decr)
	\$'m	\$'m	%	\$'m	\$'m	%
<b>Revenue</b>	1,015.4	1,047.8	(3.1)	3,033.3	3,048.5	(0.5)
Staff costs	358.4	356.0	0.7	1,077.6	1,029.1	4.7
Contract services	142.0	139.6	1.7	424.0	418.2	1.4
Depreciation and amortisation	98.3	98.6	(0.3)	291.4	286.3	1.8
Repairs and maintenance costs	66.0	63.3	4.3	197.5	183.5	7.6
Fuel and electricity costs	58.4	77.2	(24.4)	171.3	223.7	(23.4)
Materials and consumables costs	37.7	51.7	(27.1)	115.0	159.4	(27.9)
Road tax	34.7	34.2	1.5	103.9	102.1	1.8
Insurance premiums and accident claims	27.1	28.5	(4.9)	90.0	89.3	0.8
Premises costs	22.2	21.2	4.7	67.4	64.0	5.3
Taxi drivers' benefits	13.4	15.3	(12.4)	43.5	44.0	(1.1)
Vehicle leasing charges	4.8	5.2	(7.7)	15.5	15.1	2.6
Utilities and communication costs	5.0	5.2	(3.8)	15.1	15.9	(5.0)
Advertising production and promotion costs	5.3	5.1	3.9	14.9	14.2	4.9
Other operating costs	14.9	17.7	(15.8)	46.7	50.7	(7.9)
<b>Total Operating Costs</b>	<u>888.2</u>	<u>918.8</u>	(3.3)	<u>2,673.8</u>	<u>2,695.5</u>	(0.8)
<b>Operating Profit</b>	127.2	129.0	(1.4)	359.5	353.0	1.8
Net Income from Investments	3.8	4.6	(17.4)	11.3	11.9	(5.0)
Finance Costs	(3.5)	(4.8)	(27.1)	(11.2)	(14.0)	(20.0)
Share of Profit in Associate	0.2	0.4	(50.0)	2.6	2.4	8.3
<b>Profit before Taxation</b>	127.7	129.2	(1.2)	362.2	353.3	2.5
Taxation	(24.5)	(26.1)	(6.1)	(69.7)	(71.2)	(2.1)
<b>Profit after Taxation</b>	<u>103.2</u>	<u>103.1</u>	0.1	<u>292.5</u>	<u>282.1</u>	3.7
Attributable to :						
<b>Shareholders of the Company</b>	<b>87.3</b>	<b>85.2</b>	<b>2.5</b>	<b>245.9</b>	<b>233.7</b>	<b>5.2</b>
Non-Controlling Interests	15.9	17.9	(11.2)	46.6	48.4	(3.7)
	<u>103.2</u>	<u>103.1</u>	0.1	<u>292.5</u>	<u>282.1</u>	3.7

## 2 STATEMENTS OF FINANCIAL POSITION

	<b>Group</b>		<b>Company</b>	
	<u>30 Sep 2016</u>	<u>31 Dec 2015</u>	<u>30 Sep 2016</u>	<u>31 Dec 2015</u>
	\$'m	\$'m	\$'m	\$'m
<b>ASSETS</b>				
<b>Current assets</b>				
Short-term deposits and bank balances	705.3	787.8	244.4	329.6
Trade receivables	229.7	138.5	-	-
Other receivables and prepayments	233.8	278.3	3.1	1.8
Due from subsidiaries	-	-	4.2	3.7
Inventories	81.1	75.1	-	-
<b>Total current assets</b>	<b>1,249.9</b>	<b>1,279.7</b>	<b>251.7</b>	<b>335.1</b>
<b>Non-current assets</b>				
Subsidiaries	-	-	1,121.5	1,121.5
Associates	8.9	10.2	0.3	0.1
Investments	57.3	51.6	37.4	33.0
Other receivables and prepayments	3.5	22.4	0.1	0.1
Grant receivables	238.6	245.3	-	-
Due from subsidiaries	-	-	19.8	19.5
Vehicles, premises and equipment	2,873.5	2,909.0	7.9	9.5
Taxi licences	214.2	230.5	-	-
Goodwill	427.9	442.6	-	-
Deferred tax assets	24.3	25.0	-	-
<b>Total non-current assets</b>	<b>3,848.2</b>	<b>3,936.6</b>	<b>1,187.0</b>	<b>1,183.7</b>
<b>Total assets</b>	<b>5,098.1</b>	<b>5,216.3</b>	<b>1,438.7</b>	<b>1,518.8</b>
<b>LIABILITIES AND EQUITY</b>				
<b>Current liabilities</b>				
Borrowings	224.8	126.4	-	-
Trade and other payables	766.6	833.4	49.7	50.4
Deferred grants	17.7	17.3	-	-
Due to subsidiaries and associate	12.6	10.9	359.8	426.8
Fuel price equalisation account	20.0	20.0	-	-
Insurance premiums payable and provision for accident claims	69.2	79.8	-	-
Income tax payable	54.1	49.1	3.0	2.2
<b>Total current liabilities</b>	<b>1,165.0</b>	<b>1,136.9</b>	<b>412.5</b>	<b>479.4</b>
<b>Non-current liabilities</b>				
Borrowings	221.5	432.2	-	-
Deferred grants	278.5	279.2	-	-
Other liabilities	97.7	109.5	0.1	0.1
Fuel price equalisation account	20.0	20.0	-	-
Deferred tax liabilities	237.5	225.9	2.8	2.8
<b>Total non-current liabilities</b>	<b>855.2</b>	<b>1,066.8</b>	<b>2.9</b>	<b>2.9</b>
<b>Total liabilities</b>	<b>2,020.2</b>	<b>2,203.7</b>	<b>415.4</b>	<b>482.3</b>
<b>Capital, reserves and non-controlling interests</b>				
Share capital	676.3	665.5	676.3	665.5
Other reserves	3.8	(64.2)	(17.5)	(21.0)
Foreign currency translation reserve	(134.4)	(53.7)	-	-
Accumulated profits	1,831.9	1,787.5	364.5	392.0
<b>Equity attributable to shareholders of the Company</b>	<b>2,377.6</b>	<b>2,335.1</b>	<b>1,023.3</b>	<b>1,036.5</b>
Non-controlling interests	700.3	677.5	-	-
<b>Total equity</b>	<b>3,077.9</b>	<b>3,012.6</b>	<b>1,023.3</b>	<b>1,036.5</b>
<b>Total liabilities and equity</b>	<b>5,098.1</b>	<b>5,216.3</b>	<b>1,438.7</b>	<b>1,518.8</b>

Certain comparative figures have been reclassified to conform to current period's presentation.

**3 AGGREGATE AMOUNT OF GROUP'S BORROWINGS**

	<b><u>30 Sep 2016</u></b>	<b><u>31 Dec 2015</u></b>
	<b>\$ 'm</b>	<b>\$ 'm</b>
<b>Secured</b>		
Amount repayable in one year or less, or on demand	26.2	37.9
Amount repayable after one year	101.5	162.2
	<u>127.7</u>	<u>200.1</u>
<b>Unsecured</b>		
Amount repayable in one year or less, or on demand	198.6	88.5
Amount repayable after one year	120.0	270.0
	<u>318.6</u>	<u>358.5</u>
<b>Total</b>		
Amount repayable in one year or less, or on demand	224.8	126.4
Amount repayable after one year	221.5	432.2
	<u>446.3</u>	<u>558.6</u>

**Details of any collateral**

Details of the total secured borrowings of \$127.7m are as follows:

- a \$76.0m relates to financing of vehicles under hire purchase arrangements; and
- b \$51.7m relates to borrowings of subsidiaries secured by vehicles.

## 4 GROUP CASH FLOW STATEMENT

	Group		Group	
	3rd Qtr 2016 \$'m	3rd Qtr 2015 \$'m	9 Months to 30 Sep 2016 \$'m	9 Months to 30 Sep 2015 \$'m
<b>Operating activities:</b>				
Profit before Taxation	127.7	129.2	362.2	353.3
Adjustments for:				
Depreciation and amortisation	98.3	98.6	291.4	286.3
Finance costs	3.5	4.8	11.2	14.0
Interest income	(2.8)	(2.9)	(9.1)	(9.0)
Dividend income	(1.3)	(1.4)	(2.5)	(2.6)
Grant income	(26.4)	(32.2)	(95.2)	(95.1)
Net gain on disposal of vehicles	-	(3.9)	(1.5)	(5.5)
Share of profit in associate	(0.2)	(0.4)	(2.6)	(2.4)
Others	(1.6)	(0.3)	(1.3)	0.2
Operating cash flows before movements in working capital	197.2	191.5	552.6	539.2
Changes in working capital	(71.8)	27.1	(60.0)	(2.3)
Cash generated from operations	125.4	218.6	492.6	536.9
Income tax paid	(22.3)	(25.0)	(56.7)	(70.4)
<b>Net cash from operating activities</b>	<b>103.1</b>	<b>193.6</b>	<b>435.9</b>	<b>466.5</b>
<b>Investing activities:</b>				
Purchases of vehicles, premises and equipment	(134.3)	(148.8)	(335.3)	(514.5)
Less: Vehicles purchased under finance lease arrangements	-	0.3	-	19.0
Less: Proceeds from disposal of vehicles	25.4	14.6	50.4	35.1
Cash payments on purchase of vehicles, premises and equipment	(108.9)	(133.9)	(284.9)	(460.4)
Payment for taxi licences	-	-	(0.3)	(0.4)
Purchase of an investment	-	-	(0.3)	-
Divestment of a subsidiary, net of cash [Note (a)]	-	0.2	-	0.2
Return of capital from an associate	0.6	-	0.6	-
Interest received	3.1	3.3	9.1	8.9
Dividend received from an associate	-	1.4	3.4	2.9
Dividend received from investments	1.3	1.4	2.5	2.6
<b>Net cash used in investing activities</b>	<b>(103.9)</b>	<b>(127.6)</b>	<b>(269.9)</b>	<b>(446.2)</b>
<b>Financing activities:</b>				
New loans raised	64.5	84.5	290.8	269.4
Repayment of borrowings	(74.3)	(81.1)	(398.3)	(255.4)
Capital contribution from non-controlling shareholder of a subsidiary	-	-	0.5	-
Dividends paid to shareholders of the Company	(91.6)	(85.9)	(199.4)	(182.5)
Dividends paid to non-controlling shareholders of subsidiaries	(6.1)	(4.4)	(27.4)	(24.7)
Proceeds from exercise of share options of the Company	1.1	2.4	9.8	15.2
Proceeds from exercise of share options of a subsidiary	1.0	-	2.3	0.2
Grants received	34.9	32.0	109.0	97.7
Interest paid	(4.1)	(4.8)	(12.3)	(13.9)
Proceeds from unclaimed dividends	-	-	0.1	-
<b>Net cash used in financing activities</b>	<b>(74.6)</b>	<b>(57.3)</b>	<b>(224.9)</b>	<b>(94.0)</b>
<b>Net effect of exchange rate changes in consolidating subsidiaries</b>	<b>7.9</b>	<b>5.7</b>	<b>(23.6)</b>	<b>9.8</b>
<b>Net (decrease) increase in cash and cash equivalents</b>	<b>(67.5)</b>	<b>14.4</b>	<b>(82.5)</b>	<b>(63.9)</b>
Cash and cash equivalents at beginning of period	772.8	747.5	787.8	825.8
<b>Cash and cash equivalents at end of period</b>	<b>705.3</b>	<b>761.9</b>	<b>705.3</b>	<b>761.9</b>

Certain comparative figures have been reclassified to conform to current period's presentation.

**Note (a):****Summary of the effects of divestment of a subsidiary:**

	<b>Group</b>		<b>Group</b>	
	<u>3rd Qtr</u> <u>2016</u> \$'m	<u>3rd Qtr</u> <u>2015</u> \$'m	<u>9 Months to</u> <u>30 Sep 2016</u> \$'m	<u>9 Months to</u> <u>30 Sep 2015</u> \$'m
Net assets (liabilities) on divestment:				
Current assets	-	0.7	-	0.7
Non-current assets	-	0.5	-	0.5
Current liabilities	-	(0.1)	-	(0.1)
Net assets divested	-	1.1	-	1.1
Non-controlling interests	-	(0.2)	-	(0.2)
Proceeds from divestment	-	0.9	-	0.9
Less : cash on divestment of a subsidiary	-	(0.7)	-	(0.7)
Cash flow on divestment, net of cash	-	0.2	-	0.2

## 5 GROUP COMPREHENSIVE INCOME STATEMENT

	Group		Group	
	3rd Qtr 2016 \$'m	3rd Qtr 2015 \$'m	9 Months to 30 Sep 2016 \$'m	9 Months to 30 Sep 2015 \$'m
<b>Profit after Taxation</b>	103.2	103.1	292.5	282.1
<i>Items that may be reclassified subsequently to profit and loss</i>				
Fair value adjustment on cash flow hedges	6.5	(12.6)	33.9	23.9
Fair value adjustment on bonds	-	(0.1)	0.1	(0.2)
Exchange differences on translation of foreign operations	21.2	(0.9)	(91.9)	(3.5)
	<u>27.7</u>	<u>(13.6)</u>	<u>(57.9)</u>	<u>20.2</u>
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Fair value adjustment on equity investments	3.8	(8.5)	5.3	(20.6)
Revaluation of premises <sup>(Note A)</sup>	40.2	-	40.2	-
	<u>44.0</u>	<u>(8.5)</u>	<u>45.5</u>	<u>(20.6)</u>
<b>Other comprehensive income for the period</b>	<u>71.7</u>	<u>(22.1)</u>	<u>(12.4)</u>	<u>(0.4)</u>
<b>Total comprehensive income for the period</b>	<u><u>174.9</u></u>	<u><u>81.0</u></u>	<u><u>280.1</u></u>	<u><u>281.7</u></u>
<b>Attributable to:</b>				
Shareholders of the Company	138.2	67.4	231.7	238.7
Non-Controlling Interests	36.7	13.6	48.4	43.0
	<u><u>174.9</u></u>	<u><u>81.0</u></u>	<u><u>280.1</u></u>	<u><u>281.7</u></u>

Certain comparative figures have been reclassified to conform to current period's presentation.

### Note A

This arose due to revaluation of a leasehold property of a subsidiary.

## 6 STATEMENTS OF CHANGES IN EQUITY

Consolidated Statement of Changes in Equity for the 3rd quarter and 9 months to 30 September 2016:

	Group						
	Attributable to shareholders of the Company				Non-controlling interests	Total equity	
	Share capital	Other reserves	Foreign currency translation reserve	Accumulated profits			Total
\$'m	\$'m	\$'m	\$'m	\$'m	\$'m		
<b>Balance at 1 January 2016</b>	665.5	(64.2)	(53.7)	1,787.5	2,335.1	677.5	3,012.6
<b>Total comprehensive income for the period</b>							
Profit for the period	-	-	-	158.6	158.6	30.7	189.3
Other comprehensive income for the period	-	26.7	(91.8)	-	(65.1)	(19.0)	(84.1)
<b>Total</b>	-	26.7	(91.8)	158.6	93.5	11.7	105.2
<b>Transactions recognised directly in equity</b>							
Exercise of share options	9.6	(0.9)	-	-	8.7	-	8.7
Payment of dividends	-	-	-	(107.8)	(107.8)	-	(107.8)
Other reserves	-	2.2	-	(1.9)	0.3	(20.2)	(19.9)
<b>Total</b>	9.6	1.3	-	(109.7)	(98.8)	(20.2)	(119.0)
<b>Balance at 30 June 2016</b>	675.1	(36.2)	(145.5)	1,836.4	2,329.8	669.0	2,998.8
<b>Total comprehensive income for the period</b>							
Profit for the period	-	-	-	87.3	87.3	15.9	103.2
Other comprehensive income for the period	-	39.8	11.1	-	50.9	20.8	71.7
<b>Total</b>	-	39.8	11.1	87.3	138.2	36.7	174.9
<b>Transactions recognised directly in equity</b>							
Exercise of share options	1.2	(0.2)	-	-	1.0	-	1.0
Payment of dividends	-	-	-	(91.6)	(91.6)	-	(91.6)
Other reserves	-	0.4	-	(0.2)	0.2	(5.4)	(5.2)
<b>Total</b>	1.2	0.2	-	(91.8)	(90.4)	(5.4)	(95.8)
<b>Balance at 30 September 2016</b>	676.3	3.8	(134.4)	1,831.9	2,377.6	700.3	3,077.9

Consolidated Statement of Changes in Equity for the 3rd quarter and 9 months to 30 September 2015:

	<b>Group</b>						
	<b>Attributable to shareholders of the Company</b>				<b>Non-</b>	<b>Total</b>	
	<b>Share</b>	<b>Other</b>	<b>Foreign</b>	<b>Accumulated</b>	<b>controlling</b>	<b>equity</b>	
<b>capital</b>	<b>reserves</b>	<b>currency</b>	<b>profits</b>	<b>Total</b>	<b>interests</b>	<b></b>	
\$'m	\$'m	translation	\$'m	\$'m	\$'m	\$'m	
\$'m	\$'m	reserve	\$'m	\$'m	\$'m	\$'m	
<b>Balance at 1 January 2015</b>	646.4	(77.4)	(50.4)	1,671.3	2,189.9	648.9	2,838.8
<b>Total comprehensive income for the period</b>							
Profit for the period	-	-	-	148.5	148.5	30.5	179.0
Other comprehensive income for the period	-	20.1	2.7	-	22.8	(1.1)	21.7
<b>Total</b>	-	20.1	2.7	148.5	171.3	29.4	200.7
<b>Transactions recognised directly in equity</b>							
Exercise of share options	14.0	(1.2)	-	-	12.8	-	12.8
Payment of dividends	-	-	-	(96.6)	(96.6)	-	(96.6)
Other reserves	-	1.0	-	(1.1)	(0.1)	(19.6)	(19.7)
<b>Total</b>	14.0	(0.2)	-	(97.7)	(83.9)	(19.6)	(103.5)
<b>Balance at 30 June 2015</b>	660.4	(57.5)	(47.7)	1,722.1	2,277.3	658.7	2,936.0
<b>Total comprehensive income for the period</b>							
Profit for the period	-	-	-	85.2	85.2	17.9	103.1
Other comprehensive income for the period	-	(20.4)	2.6	-	(17.8)	(4.3)	(22.1)
<b>Total</b>	-	(20.4)	2.6	85.2	67.4	13.6	81.0
<b>Transactions recognised directly in equity</b>							
Exercise of share options	2.6	(0.4)	-	-	2.2	-	2.2
Payment of dividends	-	-	-	(85.9)	(85.9)	-	(85.9)
Other reserves	-	-	-	(0.1)	(0.1)	(4.3)	(4.4)
<b>Total</b>	2.6	(0.4)	-	(86.0)	(83.8)	(4.3)	(88.1)
<b>Balance at 30 September 2015</b>	663.0	(78.3)	(45.1)	1,721.3	2,260.9	668.0	2,928.9



## Statement of Changes in Equity of the Company for the 3rd quarter and 9 months to 30 September 2016:

	<b>Company</b>			
	<b>Share capital</b>	<b>Other reserves</b>	<b>Accumulated profits</b>	<b>Total equity</b>
	\$'m	\$'m	\$'m	\$'m
<b>Balance at 1 January 2016</b>	665.5	(21.0)	392.0	1,036.5
<b>Total comprehensive income for the period</b>				
Profit for the period	-	-	105.9	105.9
Other comprehensive income for the period	-	1.2	-	1.2
<b>Total</b>	-	1.2	105.9	107.1
<b>Transactions recognised directly in equity</b>				
Exercise of share options	9.6	(0.9)	-	8.7
Payment of dividends	-	-	(107.8)	(107.8)
Other reserves	-	-	0.1	0.1
<b>Total</b>	9.6	(0.9)	(107.7)	(99.0)
<b>Balance at 30 June 2016</b>	675.1	(20.7)	390.2	1,044.6
<b>Total comprehensive income for the period</b>				
Profit for the period	-	-	65.9	65.9
Other comprehensive income for the period	-	3.3	-	3.3
<b>Total</b>	-	3.3	65.9	69.2
<b>Transactions recognised directly in equity</b>				
Exercise of share options	1.2	(0.1)	-	1.1
Payment of dividends	-	-	(91.6)	(91.6)
<b>Total</b>	1.2	(0.1)	(91.6)	(90.5)
<b>Balance at 30 September 2016</b>	676.3	(17.5)	364.5	1,023.3

Statement of Changes in Equity of the Company for the 3rd quarter and 9 months to 30 September 2015:

	<b>Company</b>			
	<b>Share capital</b>	<b>Other reserves</b>	<b>Accumulated profits</b>	<b>Total equity</b>
	\$'m	\$'m	\$'m	\$'m
<b>Balance at 1 January 2015</b>	646.4	(2.5)	402.6	1,046.5
<b>Total comprehensive income for the period</b>				
Profit for the period	-	-	90.4	90.4
Other comprehensive income for the period	-	(10.3)	-	(10.3)
<b>Total</b>	-	(10.3)	90.4	80.1
<b>Transactions recognised directly in equity</b>				
Exercise of share options	14.0	(1.2)	-	12.8
Payment of dividends	-	-	(96.6)	(96.6)
Other reserves	-	-	-	-
<b>Total</b>	14.0	(1.2)	(96.6)	(83.8)
<b>Balance at 30 June 2015</b>	660.4	(14.0)	396.4	1,042.8
<b>Total comprehensive income for the period</b>				
Profit for the period	-	-	27.8	27.8
Other comprehensive income for the period	-	(7.2)	-	(7.2)
<b>Total</b>	-	(7.2)	27.8	20.6
<b>Transactions recognised directly in equity</b>				
Exercise of share options	2.6	(0.4)	-	2.2
Payment of dividends	-	-	(85.9)	(85.9)
<b>Total</b>	2.6	(0.4)	(85.9)	(83.7)
<b>Balance at 30 September 2015</b>	663.0	(21.6)	338.3	979.7

## **7 CHANGES IN COMPANY'S SHARE CAPITAL**

### Share Capital

During the 3rd quarter ended 30 September 2016, the Company issued 640,000 new ordinary shares following the exercise of share options under the ComfortDelGro Employees' Share Option Scheme (ComfortDelGro Scheme).

As at 30 September 2016, the total number of issued shares was 2,156,511,663 (31 December 2015: 2,150,264,663).

### Outstanding Shares – ComfortDelGro Employees' Share Option Scheme

As at 30 September 2016, options to subscribe for 13.4 million ordinary shares (30 September 2015: 21.1 million ordinary shares) remained outstanding under the ComfortDelGro Scheme.

The ComfortDelGro Scheme was not renewed following its expiry on 17 February 2013.

As at 30 September 2016, the Company does not hold any treasury shares.

## **8 AUDIT**

The financial statements have not been audited or reviewed.

## **9 AUDITORS' REPORT**

Not applicable.

## **10 ACCOUNTING POLICIES**

Other than Note A in paragraph 5, the Group has applied accounting policies and methods of computation in the financial statements for the current reporting period consistent with those of the audited financial statements for the year ended 31 December 2015.

In the current financial period, the Group has adopted all the new and revised Financial Reporting Standards ("FRSs") that are relevant to its operations and effective for annual periods beginning on 1 January 2016.

The adoption of these new and revised FRSs has no material effect on the amounts reported for the current or prior years.

## **11 CHANGES IN ACCOUNTING POLICIES AND ESTIMATES**

See above.

## 12 GROUP EARNINGS PER ORDINARY SHARE AND GROUP EARNINGS BEFORE INTEREST, TAXATION, DEPRECIATION AND AMORTISATION (EBITDA)

### Earning per ordinary share

	<b>Group</b>			
	<u>3rd Qtr 2016</u>	<u>3rd Qtr 2015</u>	<u>9 Months to 30 Sep 2016</u>	<u>9 Months to 30 Sep 2015</u>
(i) Based on weighted average number of ordinary shares in issue - cents	4.05	3.97	11.42	10.90
(ii) On a fully diluted basis (detailing any adjustments made to the earnings) - cents	4.04	3.95	11.38	10.84

### EBITDA

	<b>Group</b>			
	<u>3rd Qtr 2016</u>	<u>3rd Qtr 2015</u>	<u>9 Months to 30 Sep 2016</u>	<u>9 Months to 30 Sep 2015</u>
(i) EBITDA (\$'m)	225.5	227.6	650.9	639.3
(ii) EBITDA margin (%)	22.2	21.7	21.5	21.0

## 13 NET ASSET VALUE PER ORDINARY SHARE

	<b>Group</b>		<b>Company</b>	
	<u>30 Sep 2016</u>	<u>31 Dec 2015</u>	<u>30 Sep 2016</u>	<u>31 Dec 2015</u>
Net asset value per ordinary share based on issued share capital - cents	110.25	108.60	47.45	48.20

## 14 REVIEW OF GROUP PERFORMANCE

### Performance Review

Group Revenue of \$1,015.4m for 3Q16 was \$32.4m or 3.1% lower compared to \$1,047.8m for 3Q15. While Group Revenue actually increased by \$15.5m, this was eroded by an unfavourable foreign currency translation of \$47.9m of which the weaker £ accounted for \$45.1m, the weaker RMB accounted for \$4.1m, the weaker Euro accounted for \$0.1m and the weaker Vietnam Dong accounted for \$0.1m offset by a stronger A\$ with \$1.5m. The growth in revenue came from the Rail Business, the Taxi Business, the Inspection and Testing Services Business and the Driving Centre Business offset by decreases in the Bus Business, the Automotive Engineering Services Business, the Car Rental and Leasing Business and the Bus Station Business.

Group Operating Costs of \$888.2m for 3Q16 were \$30.6m or 3.3% lower compared to \$918.8m for 3Q15. While operating costs actually increased by \$12.4m, this was fully offset by a favourable foreign currency translation of \$43.0m of which the weaker £ accounted for \$41.1m, the weaker RMB accounted for \$3.0m, the weaker Euro accounted for \$0.1m and the weaker Vietnam Dong accounted for \$0.1m offset by a stronger A\$ with \$1.3m. The decrease in operating costs was mainly due to lower fuel and electricity costs, lower materials and consumables costs, lower taxi drivers' benefits, lower insurance premiums and accident claims offset by higher repairs and maintenance costs, higher staff costs, higher payments of contract services and higher premises costs.

Group Operating Profit of \$127.2m for 3Q16 was \$1.8m or 1.4% lower compared to \$129.0m for 3Q15. If not for the unfavourable foreign currency translation of \$4.9m, Operating Profit for 3Q16 would have increased by \$3.1m.

Net Income from Investments of \$3.8m for 3Q16 decreased by \$0.8m or 17.4% from \$4.6m for 3Q15 due mainly to lower interest income from lower deposit rates and lower dividend received. Finance Costs of \$3.5m for 3Q16 decreased by \$1.3m or 27.1% from \$4.8m in 3Q15 with the repayment of borrowings and lower interest rates.

Share of Profit in Associate of \$0.2m for 3Q16 was \$0.2m or 50.0% lower than that for 3Q15.

Group Profit Before Tax of \$127.7m for 3Q16 was \$1.5m or 1.2% lower compared to \$129.2m for 3Q15.

Taxation for the Group of \$24.5m for 3Q16 was 19.2% of Group Profit before Tax compared to \$26.1m or 20.2% for 3Q15.

Group Profit attributable to Shareholders of the Company of \$87.3m for 3Q16 increased by \$2.1m or 2.5% compared to \$85.2m for 3Q15.

Group Profit attributable to Non-Controlling Interests of \$15.9m for 3Q16 was \$2.0m or 11.2% lower compared to that for 3Q15.

Revenue from Overseas for 3Q16 was 36.6% of Group Revenue compared to 40.7% for 3Q15 due mainly to the unfavourable effect of foreign currency translations. Operating Profit from Overseas for 3Q16 was 41.3% of Group Operating Profit compared to 49.4% in 3Q15.

A segmental breakdown by **Business** is provided under item 18.

Revenue from the Group's **Bus Business** of \$506.4m for 3Q16 was \$39.8m or 7.3% lower than the \$546.2m for 3Q15. The decrease was due to an unfavourable currency translation of \$38.7m from the weaker £ and an actual decrease of \$1.1m.

Revenue from the Group's **Taxi Business** of \$335.9m for 3Q16 was \$0.7m or 0.2% higher compared to \$335.2m for 3Q15. The actual increase in revenue of \$9.0m was partially eroded by an unfavourable currency translation of \$8.3m from the weaker £ and RMB.

Revenue from the Group's **Bus Station Business** at Guangzhou of \$7.5m for 3Q16 decreased by \$0.5m or 6.3% from \$8.0m for 3Q15 due to the unfavourable currency translation of the weaker RMB of \$0.6m offsetting the actual increase in revenue of \$0.1m.

Revenue from the Group's **Rail Business** for 3Q16 of \$69.1m was \$14.4m or 26.3% higher than the \$54.7m for 3Q15 due to the increase in average daily ridership.

Revenue from the Group's **Automotive Engineering Services Business** of \$82.8m for 3Q16 was \$9.1m or 9.9% lower than the \$91.9m for 3Q15 due mainly to lower prices and volume of diesel sold to our taxi drivers.

Revenue from the Group's **Inspection and Testing Services Business** of \$26.9m for 3Q16 was \$0.5m or 1.9% higher compared to \$26.4m for 3Q15 due to higher business volumes.

Revenue from the Group's **Driving Centre Business** of \$9.9m for 3Q16 was \$0.1m or 1.0% higher than the \$9.8m for 3Q15.

Revenue from the Group's **Car Rental and Leasing Business** of \$9.3m for 3Q16 was \$0.6m or 6.1% lower than the \$9.9m for 3Q15.

### **Statement of Financial Position**

The financial position of the Group as at 30 September 2016 remained strong. Total Equity increased by \$65.3m from \$3,012.6m as at 31 December 2015 to \$3,077.9m as at 30 September 2016 due to an increase in other reserves and profits generated for the nine months ended 30 September 2016 partially offset by the payment of dividends and the negative impact on the foreign currency translation reserve.

Total Assets decreased by \$118.2m to \$5,098.1m as at 30 September 2016 due mainly to decreases other receivables and prepayments and vehicles, premises and equipment.

Total Liabilities decreased by \$183.5m to \$2,020.2m as at 30 September 2016 due mainly to the reduction in borrowings and trade and other payables.

### **Cash Flow**

The Group recorded a net cash outflow of \$67.5m due mainly to the timing of the service fee payments by transport regulators in Singapore and the UK for 3Q16. As at 30 September 2016, the Group had short-term deposits and bank balances of \$705.3m. After accounting for the borrowings of \$446.3m, the Group had a net cash position of \$259.0m. The Group's gross gearing ratio was 14.5% as at 30 September 2016 compared to 18.5% as at 31 December 2015.

**15 ANY VARIANCE BETWEEN PROSPECT STATEMENT PREVIOUSLY DISCLOSED AND THE ACTUAL RESULTS**

No forecast or prospect statement has been previously disclosed.

**16 GROUP OUTLOOK**

Bus revenue in Singapore is expected to be maintained. Revenue from the Australia Bus Business is expected to be maintained while revenue from the UK Bus Business is expected to decrease with the weaker £.

Revenue from the Rail Business is expected to increase with higher ridership.

Revenue from the Bus Station Business in Guangzhou is expected to be lower with increasing competition from the expanding high speed rail network.

Revenue from the Taxi Business is expected to be maintained.

Revenue from the Automotive Engineering Services Business is expected to be lower with the volume of diesel sold to our taxi drivers expected to be lower.

Revenue from the Driving Centre Business is expected to be maintained.

Revenue from the Inspection and Testing Services Business is expected to be lower.

Revenue from the Car Rental and Leasing Business is expected to be lower.

With the challenging operating environment, costs will continue to be managed prudently.

**17 DIVIDEND**

**(a) Current Financial Period Reported On**

Any dividend declared for the current financial period reported on? No

**(b) Corresponding Period of the Immediate Preceding Financial Year**

Any dividend declared for the corresponding period for the immediately preceding financial year? No

**(c) Date Payable**

Not applicable.

**(d) Books Closure Date**

Not applicable.





<b>9 months to 30 September 2016</b>	<b><u>Bus</u></b>	<b><u>Bus Station</u></b>	<b><u>Rail</u></b>	<b><u>Taxi</u></b>	<b><u>Automotive Engineering Services</u></b>	<b><u>Inspection &amp; Testing Services</u></b>	<b><u>Car Rental &amp; Leasing</u></b>	<b><u>Driving Centre</u></b>	<b><u>Elimination</u></b>	<b><u>Total</u></b>
	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m
<b>Revenue</b>										
External sales	1,510.3	22.3	199.2	1,009.8	156.4	77.7	27.9	29.7	-	3,033.3
Inter-segment sales	1.9	-	-	-	95.4	2.6	-	0.2	(100.1)	-
<b>TOTAL</b>	<b>1,512.2</b>	<b>22.3</b>	<b>199.2</b>	<b>1,009.8</b>	<b>251.8</b>	<b>80.3</b>	<b>27.9</b>	<b>29.9</b>	<b>(100.1)</b>	<b>3,033.3</b>
<b>RESULT</b>										
Operating Profit	130.4	10.3	4.7	132.4	41.5	25.5	6.4	8.3	-	359.5
Net Income from Investments										11.3
Finance Costs										(11.2)
Share of Profit in Associate										2.6
Profit before Taxation										362.2
Taxation										(69.7)
Profit after Taxation										292.5
Non-Controlling Interests										(46.6)
Profit attributable to Shareholders of the Company										245.9

<b>9 months to 30 September 2015</b>	<b><u>Bus</u></b>	<b><u>Bus Station</u></b>	<b><u>Rail</u></b>	<b><u>Taxi</u></b>	<b><u>Automotive Engineering Services</u></b>	<b><u>Inspection &amp; Testing Services</u></b>	<b><u>Car Rental &amp; Leasing</u></b>	<b><u>Driving Centre</u></b>	<b><u>Elimination</u></b>	<b><u>Total</u></b>
	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m
<b>Revenue</b>										
External sales	1,560.6	23.3	158.0	987.8	179.5	81.3	28.9	29.1	-	3,048.5
Inter-segment sales	2.0	-	-	-	100.4	2.5	0.1	0.2	(105.2)	-
<b>TOTAL</b>	<b>1,562.6</b>	<b>23.3</b>	<b>158.0</b>	<b>987.8</b>	<b>279.9</b>	<b>83.8</b>	<b>29.0</b>	<b>29.3</b>	<b>(105.2)</b>	<b>3,048.5</b>
<b>RESULT</b>										
Operating Profit	139.3	10.3	5.9	127.3	28.8	28.3	6.6	6.5	-	353.0
Net Income from Investments										11.9
Finance Costs										(14.0)
Share of Profit in Associate										2.4
Profit before Taxation										353.3
Taxation										(71.2)
Profit after Taxation										282.1
Non-Controlling Interests										(48.4)
Profit attributable to Shareholders of the Company										233.7

**Geographical segmental information for 3rd quarter 30 September 2016**

	Revenue				Non-current assets*		Additions to non-current assets*	
	3rd Qtr 2016	3rd Qtr 2015	9 mths to 30 Sep 2016	9 mths to 30 Sep 2015	30 Sep 2016	30 Sep 2015	30 Sep 2016	30 Sep 2015
	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m	\$'m
Singapore	643.5	621.8	1,896.7	1,844.3	1,979.5	2,109.7	254.9	397.5
United Kingdom/ Ireland	222.6	268.0	693.5	736.4	424.2	499.8	39.3	56.8
Australia	99.8	98.9	285.3	292.4	768.0	746.6	16.1	31.7
China	46.4	56.1	148.7	166.7	326.4	380.7	23.0	24.4
Vietnam	2.3	2.3	6.9	6.2	12.9	13.5	2.1	3.6
Malaysia	0.8	0.7	2.2	2.5	4.6	5.4	0.2	0.9
<b>Total</b>	<b>1,015.4</b>	<b>1,047.8</b>	<b>3,033.3</b>	<b>3,048.5</b>	<b>3,515.6</b>	<b>3,755.7</b>	<b>335.6</b>	<b>514.9</b>

\* Comprising vehicles, premises, equipment, taxi licences and goodwill.

**19 BREAKDOWN OF REVENUE**

Not applicable.

**20 BREAKDOWN OF TOTAL ANNUAL DIVIDEND (IN DOLLAR VALUE)**

Not applicable.

**21 INTERESTED PERSON TRANSACTIONS**

The Group does not have any Shareholders' mandate for interested person transactions pursuant to Rule 920 of the Listing Manual.

**22 CONFIRMATION PURSUANT TO RULE 720(1) OF THE LISTING MANUAL**

The Company confirms that it has procured the Undertakings from all its Directors and Executive Officers in the format set out in Appendix 7.7 pursuant to Rule 720(1) of the Listing Manual.

**23 Negative assurance confirmation on interim financial results under SGX Listing Rule 705(5) of the Listing Manual**

The Directors confirm that, to the best of their knowledge, nothing has come to the attention of the Board of Directors which may render the third quarter 2016 financial results to be false or misleading in any material aspects.

ON BEHALF OF THE DIRECTORS

Lim Jit Poh  
Chairman

Kua Hong Pak  
Managing Director/ Group Chief Executive Officer

**BY ORDER OF THE BOARD**

Chan Wan Tak, Wendy  
Company Secretary

11 November 2016